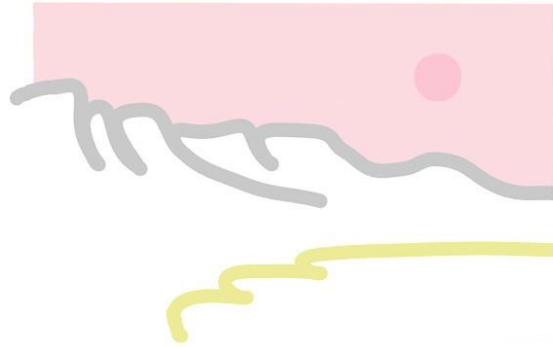




CLIFTON

CITY IMPROVEMENT DISTRICT

BUSINESS PLAN for the period 1 July, 2023 to June, 2028

Limited Area Clifton City Improvement District ("Clifton CID")

Prepared by the Steering Committee of the proposed Clifton CID

Mrs. T. Capstick-Dale, Mr. T. Mahloele, Mrs. HL Merklings, Mrs. L. O'Brien, Mrs. N. Pienaar.

in accordance with the City of Cape Town Special Rating Areas By-law of 2012 ("SRA By-law") as amended in 2016 and the City of Cape Town: Special Rating Areas Policy 2017/18 ("SRA Policy")

This Business Plan is available at www.cliftoncid.co.za



CID information:

Name:	Clifton City Improvement District
Contact:	info@cliftoncid.co.za
Proposed commencement date:	1 July 2023
Website:	www.cliftoncid.co.za
Instagram:	@CliftonCID
Twitter:	@CliftonCID
Facebook:	@CliftonCID

A. MOTIVATION REPORT

a. Introduction

The community highly values the exceptionally beautiful natural surrounds and aspires to preserve the quality of life and the overall ambience of the unique Clifton suburb and to facilitate the safe and enjoyable use by the community, visitors and tourists of the Clifton scenic route, the beaches (currently with internationally acclaimed Blue Flag status) and the public areas. The Steering Committee members have extensively engaged with the Clifton and Glen Beach ratepayers between 16 October, 2019 and January, 2023 based on the proposed Business Plan presented at the Public Meeting on 1 November, 2021 and continuous engagement with property owners in that time. We have reached the required ratepayer support in all areas excluding the apartment blocks on the seaside of Victoria Road – thus we are applying for a **Limited Area Clifton CID**.

Given the improvement in artificial intelligence-driven security services and associated reduction in costs with the implementation of a leaner Management team for the CID, the Steering Committee has adjusted the Limited Area Budget and Business Plan to reflect these changes as presented below.

The Steering Committee has also adjusted the proposed area boundaries by excluding the Bantry Bay Caves and the apartment blocks on the seaside of Victoria Road, Clifton.

1. **The Nature and Functions of a CID**

The name of the Limited Area CID will be "The Clifton City Improvement District" ("**the Clifton CID**") and is derived from the geographical areas known as Clifton and Glen Beach excluding the apartment blocks on the seaside of Victoria Rd. (no. 2 to no. 66 Victoria Rd., Clifton) to the second beach stairwell.

A City Improvement District ("CID") is a precinct management model under the City's SRA By-law designed to enable self-funded community initiatives within a clearly defined geographic area aimed at improving neighbourhoods by making use of a Non-Profit Company ("NPC") to manage the implementation of a business plan supplementing municipal services. The Clifton CID business plan needs to be supported by at least 60% of the property owners in the CID area to lodge the CID establishment application with the City.

The CID model rests on 4 pillars:

- Improving public safety
- Improving maintenance and cleaning
- Environmental development (beautifying and upgrading public areas)
- Promoting social and economic development.

CONSISTENCY WITH THE CITY'S INTEGRATED DEVELOPMENT PLAN ("IDP") AND MUNICIPAL PROPERTY RATES ACT 6 OF 2004 ("MPRA")

The City of Cape Town CID model is based on international best practice directed at preventing the degeneration of neighbourhoods and at facilitating the upliftment, economic growth and sustainable development in the area. The continuing success of this model is demonstrated by the fact that there are an increasing number of CIDs being established in Cape Town (currently 47). This CID model is used by all CIDs in Cape Town and supports the objectives of the South African Constitution, the National Development Plan and Integrated Development Framework and the City of Cape Town's **July 2022 to June 2027 IDP**. The CID impacts include alternative funding solutions for urban management, public safety and integration of social service delivery while building integrated communities.

The supplementary public safety, cleaning and environmental services align with section 152 of the IDP (Objects of Local Government), section 22(4) of the MPRA in that jobs will be created and ratepayer community satisfaction improved which supports Objective 4 of the IDP (Well-managed and modernised infrastructure to support economic growth). The CID will work closely with the City regarding Solid Waste objective 4.5 (Excellence in waste service delivery programme) and 4.6 (Waste minimisation and recycling programme). The management of vegetation and the environment will contribute to Objective 1 (increased jobs and investment in the Cape Town economy) and Objective 15 (A more Spatially Integrated and Inclusive City).

The Clifton CID Steering Committee recognises the imperative of improved public safety, environmental awareness and maintenance in public areas in the Clifton CID area.

The Clifton CID supports the IDP and matches the vision of the City of Hope as follows:

- Clifton CID initiatives will provide dedicated public space, environment and amenities' management, stimulate economic growth and employment as a result of the appointment of contractors to attend to public safety, waste management (cleansing services) and social upliftment as a supplementary service to existing basic municipal services.
- The Clifton CID NPC is subject to the Companies Act 71 of 2008, the City's By-Laws and oversight by the City, thus

contributing to well-governed and corruption-free administration which supports objective 16 (A capable and collaborative city government).

- The Clifton CID initiatives will enhance the safety and cleanliness of the public space up to the high water mark and along the Clifton Scenic Route. The installation and operation of closed-circuit television ("CCTV") and Licence Plate Recognition ("LPR") cameras at strategic areas will assist with public safety and complement the role of the City of Cape Town Law Enforcement agency with emphasis on compliance of the municipal by-laws mandated by the Constitution of South Africa 1996 and with the South African Police Services ("SAPS") focus on the Criminal Procedure Act 51 of 1977.

However, the challenges stated in the IDP and the recent public record of murders and violent crime in Clifton indicate that more needs to be done to address public safety, particularly during the summer season. Law enforcement agencies face very challenging circumstances with key issues being a serious shortage of resources and severe budget constraints. Strain on existing personnel reserves is exacerbated by escalating levels of violent crime, homelessness and anti-social behaviour and by general community apathy.

One of the major concerns in the Clifton CID area is the public safety risk associated with large crowds congregating on the beaches and on the roads with opportunistic criminals taking advantage of crowds when the resources of the SAPS and Law Enforcement are inadequate. The installation and operation of CCTV and LPR cameras at strategic areas is listed as a priority in the IDP as an aid to law enforcement. The Clifton CID's intention is to expand civic partnership and effectively improve community oriented public safety. The Clifton CID aims to work towards implementing the Business Plan and supporting the IDP objectives.

Residents of Clifton have first-hand experience of these challenges and recognise that the City of Cape Town's capacity to deliver a sustainable and high-quality service to all its residents is hampered by the larger metro area it serves and a shortage of resources and that most of the criminal offences occur outside normal office hours. The Clifton CID Steering Committee is of the opinion - confirmed by the results of the Clifton CID Urban Management Survey ("UMS") - that these public safety services need to be supplemented to ensure a safer public environment for the area, better achieved by establishing the Clifton CID.

The CID provides a formal structure through which to finance services to supplement existing municipal services. Services offered within a CID do not replace the services of the Municipality, but rather complement and supplement those services. Individual CID's are unique in nature due to geographical settings, population density, zonings and property values. Clifton CID will collaborate with City departments to refresh road markings, repair damaged signage posts and improve general maintenance.

Existing street and walkway landscaping will be improved via engagement with Sub-Council 16 and the Recreation and Parks Department.

In the commissioned UMS analysis, public safety in the Clifton area is identified as a major concern. Tourism is highlighted as one of the key economic activities in the Clifton area and the protection of the natural environment is crucially important to both property owners and visitors alike. A copy of the UMS and the UMS Analysis can be found at www.cliftoncid.co.za.

The incomparable natural beauty of the Clifton CID area with its abundant environmental wealth is the area's greatest asset. Supplementary interventions through coordinated management of the Clifton CID area will further improve environmental management and joint efforts will ensure that the Clifton area continues to be a desirable investment and tourism destination and thus support the City's IDP.

The proposed Clifton CID will enable the Clifton CID community to collectively decide what supplementary services they feel are needed in order to attain the Clifton CID goals of a safe, clean and healthy environment.

2. Applicant

Mr. Tshepo Mahloele (email: info@cliftoncid.co.za)

3. Steering Committee members and email addresses

Lee O' Brien	leemichelleobrien@icloud.com
Tamra Capstick-Dale	tamra@corporateimage.co.za
Helet Merklings	merk@mweb.co.za
Nerine Pienaar	nerine13@mweb.co.za
Tshepo Mahloele	Tshepo.mahloele@harith.co.za

4. Geographical area of the proposed limited area CID, incl. a diagram depicting the street boundaries

The proposed Clifton CID area is a geographical area which includes Clifton 4th to 2nd Beaches, and Glen Beaches, Maiden's Cove, the Clifton Bungalows, the areas between the coast and Nettleton and Clifton Roads, the Camps Bay High School and Maidens' Cove – excluding the apartment blocks on the seaside of Victoria Rd. and from Moses Beach to Second Beach.

Also included are the public open spaces between Victoria, Kloof, Clifton and Nettleton Roads within the area bounded by Camps Bay on the one side and One Victoria Rd. up to the high water mark.

The designated area for the Clifton CID is tabled below:

BOUNDARY	ROAD DETAILS
North	Nettleton and Clifton Road
East	Camps Bay High School
South	VBictoria Road no. 1 to 69, 2 nd beach stairs to Glen Beach
West	Edge of Bantry Bay



5. **Strategic Objectives of the Clifton CID**

The Clifton CID business plan describes the intention of the Clifton CID Steering Committee to have a Limited Area Special Rating Area declared in Clifton and describes the envisaged supplementary municipal services. The SRA By-law allows property owners to supplement municipal services with services in the Business Plan supported by at least 60 % of property owners in the area.

In accordance with the City of Cape Town SRA By-law, a NPC needs to be established. This NPC will be managed by a Board of Directors elected by the members of the Clifton CID NPC and acting in accordance with the property owners' mandate as per the approved Business Plan and in compliance with the SRA By-law and Policy.

The initial business plan for the period July 1, 2023 to June 30, 2028 aims to:

- provide supplementary public safety services in the public spaces by deploying public safety officers
- provide supplementary environmental services, including cleaning and maintenance of public areas, the beaches, public staircases and pavements, to remove alien vegetation and to maintain/create fire breaks
- promote economic development with recycling initiatives, upgrading public furniture and open spaces and providing a tourist friendly service
- promote social development with social upliftment programmes and outreach organizations to assist street people in the area
- contain overhead and administrative costs as much as possible
- use volunteer services in order to limit expenditure and work with the Clifton Bungalow Owners ("CBO"), Camps Bay and Clifton Ratepayers Organization ("CBCRA"), Clifton Life Saving Club ("CLSC") and other sports' clubs, Table Mountain National Park ("TMNP") and Iziko experts to build awareness of Clifton's history and to promote tourism to the area.

5.1 **Improving Public Safety**

The Clifton CID initiatives will enhance public safety of the public spaces and contribute to the overall safety of citizens and visitors to the beaches and the Clifton CID area. The employment of foot and vehicle patrols, the use of Artificial Intelligence ("AI") driven LPR and CCCTV cameras, cooperation with the SAPS, Neighbourhood Watch ("NHW") and the Community Police Forum ("CPF") will be utilized to assist with such public safety enhancement.

5.2 Maintenance and Cleansing

The UMS Analysis confirms that the majority of respondents consider Clifton as an exceptionally attractive area, with litter - especially during the high season and holidays - and the illegal dumping of rubbish as being very problematic. Dedicated teams of cleaners will work in the Clifton CID area on a daily basis to maintain high standards of cleanliness and collect refuse and employ Non-Governmental Organisations (NGOs) such as Ignisive to assist in the area.

5.3 Environmental development

The incomparable natural beauty of the Clifton CID area with its abundant environmental wealth is the area's greatest asset. Supplementary interventions through coordinated management of the Clifton CID area will further improve the environment and joint efforts will ensure that the Clifton area continues to be a desirable investment and tourism destination. The Clifton CID will assist with maintaining verges, upgrading public furniture and improving playgrounds, public toilets and public open spaces in the Clifton CID area. Specific environmental projects including recycling will be developed in consultation with the CID members and the City.

5.4 Promote Social and Economic Development

The Clifton CID will assist with job creation initiatives, youth and homeless services, resource allocation in compliance with Sec 22(4) of the MPRA and work with organisations such as StreetWork, the Haven and Ignisive in the Clifton CID area.

6. Core values

The Clifton CID vision is to uphold Clifton as one of the most sought after areas in the City and to create for the benefit of its residents and visitors a public environment that is safe, clean and well managed.

The Clifton CID mission is to improve the public safety, facilities and the environment for the benefit of the community and visitors to the area.

The Clifton CID goal includes managing the proposed Clifton CID effectively and sustainably, working to provide a safe public environment and supplement cleansing, social and environmental services contained in the business plan as approved by the Clifton CID NPC members.

During the next 5 years, the Clifton CID NPC aims to manage its finances strictly in accordance with the guidelines issued by the City of Cape Town and other relevant statutory bodies, taking due account of the wishes of the Clifton CID Members.

Transparency and Accountability

The Clifton CID will adhere to transparency and accountability principles and in pursuit thereof inter alia provide an annual report, promote member participation, hold Annual General Meetings, submit monthly reports to the City and provide audited annual financial statements. In order to achieve this general expenditure and management activities, including office expenses, professional fees and other items such as public education and general communication with Members and the community will be managed effectively and efficiently.

The CID documents will be available on the Clifton CID website. Communication with the Clifton CID members will take place via:

- E-mailed quarterly newsletters
- General and zone-specific WhatsApp groups
- Website: www.cliftoncid.co.za
- E-mail Address: info@cliftoncid.co.za
- Instagram @CliftonCID
- Twitter @CliftonCID
- Facebook @CliftonCID; and
- Advertisements for formal meetings in two daily newspapers.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
General Expenditure	R 876,600	R 536,328	R 579,234	R 625,573	R 675,619	R 3,293,355



b. Proposed Services and/or Projects

7. CLIFTON NEEDS A CID: UMS and Analysis

The City of Cape Town SRA Policy required the Clifton CID Steering Committee to conduct an UMS (only one survey per property owner) of not less than 20% of properties in the database along with a random sample of people within the area equal in number to not less than 5% of the properties in the City database to identify community concerns and areas for improvement of municipal services.

The Clifton CID Steering Committee developed an UMS related to the goals of the proposed Clifton CID and appointed Mrs. Helena Theron to independently conduct and evaluate the survey. The internet-based platform SurveyMonkey was used to gather and process responses. A link to the survey was e-mailed to property owners, together with the request to complete the survey during May and June 2020. The impact of the pandemic necessitated the extension of the participation period for property owners in the CID establishment process and further engagement with the apartment blocks on the seaside of Victoria Road where response was limited.

Key UMS findings included:

- (a) the escalating threat posed by murder, increasing violent crimes and personal vulnerability to crime particularly in parking lots, public open spaces, the areas surrounding the beaches and the need for improved public safety measures (including road safety and traffic management)
- (b) increasing fire risk in public open spaces
- (c) the need for supplementary cleaning and maintenance services for the streets, staircases, pavements, beaches and public areas
- (d) the lack of adequate, world-class facilities at the beaches including life savers and emergency lifesaving equipment
- (e) the need for improved fencing of public open spaces
- (f) sustainable social upliftment programmes to address homelessness and
- (g) the need to promote tourism.

The UMS analysis identifies the concerns and focus areas of the Clifton CID property owners and visitors to the area. More than half of the respondents supported the statement that all property owners should share responsibility for ensuring a safer Clifton area, public spaces and beaches.

7.1 Public Safety

The Clifton CID aims to work for safe public space within the area and plans to install the extensive CCTV and LPR camera network to improve public safety, to establish effective foot and vehicle patrols and CCTV and LPR coverage of entry points in the Clifton CID area and to intensify public safety services for seasonal, evening and week-end activities. The Clifton CID plans to achieve effective collaboration between the Clifton CID security service provider, other private security service providers and statutory services such as SAPS, Metro Police, the Neighbourhood Safety groups, the CPF and the City's Law Enforcement, Metro Police and Traffic Services.

Two law enforcement officers will be contracted by the Clifton CID to enforce by-laws and be visible in the area.

The installation and operation of AI-driven CCTV and LPR cameras at strategic areas to assist with crime prevention will complement the role of City of Cape Town Law Enforcement agency with emphasis on compliance of the municipal by-laws as mandated by the Constitution of South Africa 1996 and with the SAPS focus on the Criminal Procedure Act 51 of 1977. Section 152 of the Constitution of South Africa 1996 provides the objectives of local government which states in section 152(1)(d) that one of the objects of local government is to provide a safe and healthy environment. Safety and security remains one of the main objectives of the IDP.

Supplementary Public Safety and Crime Prevention Monitoring Services

- The Clifton CID will appoint a service provider who is registered at the Private Security Industry Regulatory Authority (PSIRA).
- A full-time Public Safety Manager employed by the public safety service provider will work with the Clifton CID Manager and Assistant CID Manager.
- Patrol officers on foot with bodycameras in the Clifton CID area and dedicated vehicle patrols throughout the area on a 24-hour basis, 7 days a week.
- Foot patrol officers will be used primarily in the parking areas and public staircases, Maiden's Cove and along Victoria, Nettleton, Clifton and Kloof Roads from Glen Beach to Bantry Bay.
- Vehicle patrols will take place throughout the Clifton CID area.
- Patrol activities will be monitored through GPS tracking from the control centre.
- An A-grade Shift Commander will be employed.

Law Enforcement Officers

- 2 contracted full-time Law Enforcement Officers will be on duty in 2 shifts covering from 6 am to 9pm with seasonal adjustment for additional assistance in the Clifton CID area to enforce the By-laws and will work with the Clifton CID Manager, Assistant CID Manager and the Public Safety Manager.

CCTV and LPR cameras

- The Clifton CID will have access to AI-driven CCTV and LPR cameras and to associated monitoring services and aims to lease the cameras. The final location of the cameras will be done in consultation with the service provider for optimal placement in the Clifton CID area. The number of cameras required will form part of an ongoing needs-based assessment by the Clifton CID Board of Directors and the service provider. The management of advanced camera systems will be operated as follows: CCTV and LPR Cameras will be linked via the internet to a control room under the direction of the Clifton CID Board and in cooperation with the City's Metro Police – CCTV & Radio Branch. Approximately 200 CCTV/LPR cameras will be installed.
- Sea Point, Bantry Bay, Bakoven and Camps Bay may replicate/extend the camera monitoring system, the system should be linked to the same database to monitor all human and vehicular movements in the area to assist law enforcement agencies with general law enforcement and to enable quick response in emergency situations. The Protection of Personal Information Act ("POPIA") and the Promotion of Access to Information Act ("PAIA") will regulate information so gathered.

- A high technological camera monitoring system with AI analysis within the boundaries of the Clifton CID will be maintained.
- 24/7 monitoring in a control room.
- Providing an internet-based service for the system.
- Supplying software for the system.
- Supplying internet-based connection to the LPR database within the requirements of the POPIA and the PAIA.
- Providing monitoring and response staff and monitoring vehicles for the Clifton CID.
- Participating in safety and security forums in association with the City. This forum will encourage the involvement of members of the Clifton CID, property owners, residents, tenants, businesses and representatives of the civic organizations and the Clifton Sports Clubs.
- Registering the CCTV system with the City of Cape Town as per the City's CCTV Policy.

The Clifton CID will comply with the City of Cape Town's strategies and other applicable legislation/policies/By-laws in relation to, among others, regulation of external and internal privately-owned CCTV cameras on Clifton CID property, inclusive of open spaces, road intersections, road reserves, etc.

The Clifton CID will work with the Disaster Management Risk Centre of the City of Cape Town. All communication in this regard will be relayed in compliance with the City of Cape Town's official Communication Policy. The Clifton CID will for emergency situations establish a confidential database with relevant information about residents. This information will be safeguarded and not shared with third parties. The Clifton CID will provide input regarding the creating, testing, implementing and updating of an emergency risk management plan for Clifton as supplement to the Disaster Management Plan of the City of Cape Town (as described in the IDP) and help coordinate community involvement, if required by the City, during the execution of the emergency plan.

The primary focus and therefore budget allocation for the Clifton CID is aimed at improved public safety in the public spaces within the Clifton CID boundary. The Clifton CID commits to build on existing working relationships through the relevant City of Cape Town Departments, with the CPF and other organisations involved with maintaining a safe environment. This includes giving access to data collected by the various monitoring systems so that any acts in violation with municipal By-laws can be followed up and the necessary evidence for successful prosecution can be found.

The proposed services and projects will support the City of Cape Town's IDP, Safety – by enhancing the public safety in the area for the benefit of the community and contributing to Objectives 5 (Effective law enforcement to make communities safer) and 6 (Strengthen partnerships for safer communities).

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Public Safety	R 2,538,181	R 2,842,763	R 3,100,976	R 3,349,054	R 3,617,586	R 15,448,560
Public Safety – CCTV Monitoring	R 500,000	R 560,000	R 604,800	R 653,184	R 705,439	R 3,023,423
Public Safety – Leasing of Cameras	R 1,848,600	R 1,996,488	R 2,156,207	R 2,328,704	R 2,515,000	R 10,844,999
Law Enforcement Officers	R 500,000	R 540,000	R 583,200	R 629,856	R 680,244	R2,933,300

7.2 Urban Maintenance and Cleansing

The CID Manager will manage maintenance and public cleaning services in the area.

- The supplementary cleansing services will be offered 7 days per week 9 am to 5pm with additional services and an adjusted service schedule during high season. This will be executed by an appointed cleansing service provider tasked to work in conjunction with the relevant City's Waste Services Department to:
 - Decrease waste and grime in the area through a sustainable cleansing programme by providing additional street sweeping, waste picking and additional servicing of green bins in all the public areas of the Clifton CID; and
 - conduct its work on a weekly cycle covering the Clifton CID area.
- The Clifton CID aims to keep our beaches, streets and public areas in the Clifton area clean and in good condition.
- The Clifton CID aims to institute community education programmes in respect of littering, re-cycling, etc. to develop an integrated re-cycling system in the Clifton CID area.
- The Clifton CID NPC management will initially develop a comprehensive cleansing and fire risk mitigation strategy in conjunction with the appointed service provider and the relevant City departments to establish the most effective

cleansing and fire risk mitigation plan for the Clifton CID area. The strategy will support existing waste management and fire risk management services, identify specific management problems and areas, and assist in developing waste management and cleansing plans for the area, including marine outfall and sewerage problems on the beaches.

- Community education is an integral part of the process of improving the cleanliness of the Clifton CID environment.
- Littering and solid waste dumping, including deposits of canine and human faeces, are on-going problems that the Clifton CID proposes to eliminate during the course of the next 5 years. Neighbourhood participation in the relevant communication processes will be actively encouraged.

This additional cleaning fits in with the City's IDP and with section 22(4) of the MPRA in that an appointed cleansing service provider will be used for this purpose, so it will create employment and give work to an SME. It will also contribute to community satisfaction as the area will be cleaner. This is in line with the Objective 4 of the IDP (Well managed and modernised infrastructure to support economic growth) specifically objective 4.7 promoting cleanliness and addressing illegal dumping. The CID will work closely with the City regarding solid waste objective 4.5 (excellence in waste service delivery programme) and 4.6 (waste minimisation and recycling program) which facilitate streamlined communications and improved service delivery with the City.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Cleaning	R 100,000	R 300,000	R 324,000	R 337,299	R364,283	R1,425,582
Urban Maintenance	R 100,000	R108,000	R116,640	R 125,971	R 136 049	R 586,660

7.3 Environmental Upliftment

- The Clifton CID Manager will liaise with the appointed service provider and the relevant City departments in the Clifton CID area.
- The Clifton CID will appoint a service provider to look after the communal areas that include the public staircases, footpaths, car parks above beaches and public open spaces which will be kept clean, vegetation trimmed back to ensure visibility and safety by the provision of supplementary services. Removal of alien vegetation on public land and restoration of indigenous vegetation in public spaces will be carried out.
- The Clifton CID aims to promote public art and maintain public open space such as green zones and road verges. In collaboration with Table Mountain National Park, the City's Recreation and Parks Department and Biodiversity Management Branch, the Clifton CID will establish and maintain green public areas that showcase

local flora. Projects under consideration include:

- Upgrading the surfer area at Glen Beach on Victoria Road
- Planting local dune vegetation and alien plant eradication
- Architecture: Clifton and Glen Beach Bungalows and a number of buildings in the contiguous area are protected in terms of South Africa's heritage laws and City by-laws. Some public buildings are nevertheless falling into disrepair and the Clifton CID intends communicating and collaborating with various departments of the City to ensure adequate maintenance and repair of these public buildings. Community support and involvement in these efforts will be encouraged.

Infrastructure Maintenance

The Clifton CID intends communicating and collaborating with various departments of the City of Cape Town to ensure adequate maintenance of drains, street surfaces, road markings, signage and provision of infrastructural services. Community participation in this process will be actively encouraged. Service requests (C3) reports will be lodged with the City to report infrastructure defects.

Integrated Recycling

Various recycling options exist including a formal collection system operated by the City, subscription collection services provided by private organisations and the provision of recycling bins, and informal recycling by independent operators. The Clifton CID proposes to garner support and solicit funding to enable an integrated recycling system incorporating the best of all these elements, enhancing our area's natural, architectural and aesthetic heritage and appeal.

Public Art

The Clifton CID will facilitate fund-raising efforts to realise proposals for public art that have obtained permission from the City. Ongoing community participation and comment will be sought.

Collaboration Bodies

The Clifton CID intends to involve experts in our communities to improve green zones and beaches, celebrate local heritage architecture and collaborate with the City's Environment and Heritage Management Branch. Similar cooperative arrangements will be maintained with all City Departments tasked with governing various aspects of public art and with suitably qualified and experienced technical advisers.

While Clifton CID members, residents and local businesses are concerned with the environment and cleanliness of the local precinct, the Clifton CID's collaboration with City departments will be maintained and improved. The CID aims to collaborate with the Clifton Bungalows Organization and the Camps Bay & Clifton Ratepayers' Organization on various civic projects. The cost of these projects will be funded as set out in the business plan and through supplementary fund raising efforts.

The Clifton CID supports the City's IDP and works towards the continuous development and improvement of the urban environment through cleaning, urban management as social initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The proposed improvements and/or upgrades are consistent with the City's IDP, Public Space, Environment and Amenities - by enhancing the public environment for the benefit of the community and contributing to Objectives 9 (Healthy and sustainable environment) and 11 (Quality and safe parks and recreation facilities).

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Environmental Upgrading	R 250,000	R 290,000	R 313,200	R 338,256	R 365,316	R 1,556,772

7.4 Promote Social and Economic Development

The Clifton CID Social Upliftment Strategies will find lasting solutions for Social development, which includes supporting individuals to move from the street into places of safety, support NGOs that provide social services and, where possible, create employment opportunities.

The Clifton CID Manager will closely work with the City's Social Development and Early Childhood Development's staff and NGOs in the area.

Poverty Alleviation

The Clifton CID intends to develop a skills data base to enable local residents and businesses to make contact with local service providers and to work towards relieving poverty amongst homeless people in the area. The Clifton CID's environmental clean-up team will aim to include local homeless people. Community participation in the educational process will be actively encouraged.

Social Support

The Clifton CID intends to monitor and appropriately refer to social support services new arrivals on our streets, including any street children, whether strollers or resident. The Clifton CID will collaborate with the City's Social Development and Early Childhood Development Department, the Displaced People's Unit, Community Who Cares and various local NGOs to find sustainable support for homeless people in our area.

The Clifton CID will support social upliftment through poverty alleviation and social support initiatives which contributes to Objective 15 (Building a more spatially Integrated and Inclusive City). To promote the building of integrated communities taking part in public participation programmes and building relationships with other areas and NGOs to contribute to spatial integration, transformation, social inclusion, and well-being.

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Social Upliftment	R 50,000	R 54,000	R 58,320	R 62,986	R 68,024	R 293,330

7.5 Marketing and Communication

- The Clifton CID has internet-based e-mail and a dedicated website to ensure that residents and property owners are informed of community developments and security updates for the area along with Facebook, Instagram, Twitter and WhatsApp groups. Quarterly Newsletters will be e- mailed to all Clifton CID residents.
- Community activities will encourage and develop a sense of community cohesion and promote an awareness of neighbourhood.
- The Clifton CID intends to interact with civic stakeholders, including Camps Bay High School, the Lifesaving Club, Tennis and Sports Clubs and intends to improve the sense of community cooperation necessitated by geographic location.
- All service vehicles will be highly visible and branded with the Clifton CID insignia.
- The Clifton CID's governance structures reflect an open and transparent approach in the way public money is used for the benefit of the community. (The details of the Clifton CID's governance structure appears in **d.** below).
- The Clifton CID as a NPC requires high levels of understanding, buy-in and support from its members and the broader community. To facilitate communication with this constituency, the Clifton CID has developed an

easily accessible website which will maintained.

- The Clifton CID needs to refine its database of members' and stakeholders' contact details so that cost effective e-mail communication can be maintained and more property owners can be encouraged to become members within the requirements of the POPIA.
- The Clifton CID aims to maintain the good relationships with the media.
- The communication and public participation processes required in terms of the City's SRA by-law will make considerable demands on Clifton CID's communication capacity and extra financial support will be required.

The Clifton CID supports objective 16 (A capable and collaborative city government).

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Communication	R 24,000	R 25,920	R 27,994	R 30,234	R 32,653	R 140,801
Marketing & Promotions	R 95,000	R 102,600	R 110,808	R 119,673	R 129,247	R 557,328

c. **Financial Impact of the Clifton CID**

8. Source of funds

The Clifton CID budget will be funded by the property owners through an additional property rate levied on the municipal valuation of all eligible properties within the Clifton CID boundary by the City of Cape Town. Additional rates attract VAT @ 15%.

The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the Clifton CID Budget total for that year with the total municipal valuation of all the eligible properties in the Clifton CID area. The Clifton CID additional rate remains constant for the financial year, which starts on the 1st of July, and will be recalculated annually by the City during the City's budget process.

The SRA Policy allows for a differentiation in rates` for the different types of properties and as such a residential and non-residential additional property rate is applicable in the Clifton CID.

Individual contributions for residential and non-residential properties can be calculated as follows:

- Municipal valuation x R 0.XXXXXX = Annual contribution (VAT exclusive)
- Annual contribution (VAT exclusive) ÷ 12 = Average monthly contribution (VAT exclusive)
- Average monthly contribution (VAT exclusive) x 1.15 = Average monthly contribution (VAT inclusive)

e.g. R10,000,000 x R 0.000993 = R9,930.00 ÷ 12 = R827.50 x 1.15 = R951.63

(Calculations based on the 2018 General Valuation Roll)

Note: R 0.XXXXXX represents the approved Clifton CID additional property rate, VAT is calculated at 15%

The City will pay the Clifton CID a monthly amount equivalent to one-twelfth of its approved budget less 3% which is kept by the City as a provision for bad debts. The contribution to the provision for bad debts will be kept in a ring-fenced account for the Clifton CID. At the end of the financial year the City reconciles the billing with the CID budget and any under or over billing is offset against the ring-fenced Provision for Bad Debt account to avoid any cash flow impact on the CID in the case of under billing. This account is subsequently compared with the arrears as at the end of the financial year. When the latter is less than the balance in the Provision for Bad Debt account, 75% of the difference is paid to the CID as per the Finance Agreement concluded between the City and the CID.

It is essential for the Clifton CID to develop additional income streams and/or apply for extraneous grant funding, donations or other contributions in order to undertake projects presently beyond the scope of the Clifton CID budget.

The table below gives an indication of the budget of each year of the Business Plan:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Other Funding Source e.g. Accumulated Surplus / Donations / Sponsorship / Parking etc.)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	R 9,350,945	R 9,350,945	R 0	N/A
2	R 9,933,338	R 9,933,338	R 0	6.2%
3	R 10,658,471	R 10,658,471	R 0	7.3%
4	R 11,521,807	R 11,521,807	R 0	8.1%
5	R 12,420,508	R 12,420,508	R 0	7.8%

9. Criteria to Qualify for Exemption

The proposed Clifton CID NPC will follow the City's SRA Policy. In particular, and without limiting the generality of the foregoing, the exemptions, rebates and reductions set out in the Rates Policy apply with the necessary changes in relation to the levying of an additional rate for special rating area purposes. Should property owners receive partial or full relief in respect of rates, they would enjoy full exemption from paying of any Clifton CID additional rate. It is, however, incumbent upon the property owner to seek such relief under the City's Rates' Policy.

10. Five Year Term Budget (See Part C of the Business Plan for the detailed 5-year budget)

According to the City's SRA Policy, the budget for the proposed improvements or upgrades must at least address the following:

- An annual budget per line item commencing on 1 July of the first year and ending on 30 June of the last year of the term;
- The total amount of additional rates required to fund the expenditure budget per year;
- Any other confirmed sources of income that will be used to fund the expenditure budget; and

- A Provision for Bad Debt of 3% is funded from the additional rates which is ring-fenced in the City of Cape Town's books.

The budget will be reviewed annually and be presented to the Clifton CID members at a Members' Meeting for approval to ensure the budget stays in line with changing environment that the Clifton CID will be operating in.

11. Finance agreement

Before the City will pay over any additional rates collected to the Clifton CID NPC, a finance agreement must be concluded between the Clifton CID NPC and the City regulating, amongst others:

- the mechanisms and manner of payment;
- how the additional rate is to be held by the NPC;
- any parameters relating to expenditure; and
- any obligations on the NPC to take out and maintain appropriate insurance.

12. Further phases of implementation

The Clifton CID Office will manage the extended range of activities envisaged in the next 5 years. The Clifton CID may need to increase the number of staff from time to time dependent largely on the success of fund-raising activities and the scope of work generated by projects. An optimal mix of law enforcement officers and cameras from the operations during the first phase will enable the Management team of the Clifton CID NPC to install additional CCTV and LPR cameras at strategic points in the Clifton CID area.

d. Proposed Management Structure

13. Non-Profit Company

The NPC with members will be formed as defined in section 1 of the Companies Act 71 of 2008 as soon as the establishment of the Clifton CID has been approved by the Council of the City of Cape Town. The Board will meet monthly in the first year and thereafter at least quarterly.

Membership

Any property owner within the Clifton CID who is liable for the additional rate can apply to become a member of the Clifton CID NPC. Membership cannot be denied and is available at no cost and has no liability attached to it.

Board of Directors

The Clifton CID NPC will have at least 3 directors, each with specific portfolio(s) aligned with the business plan of the Clifton CID. Directors will be elected at the Annual General Meeting of the Clifton CID with definite responsibilities for the performance of their designated portfolios determined by the particular requirements of the Clifton CID at a specific time. Portfolios will often largely coincide with the delineation of Clifton CID's core business areas. Depending on variables, such as directors' personal skills and preferences, portfolios within the Cleansing & Maintenance and Environmental Upliftment core business areas may require periodic adjustment. Specific projects or focus areas may require dedicated attention from a director. (See Organogram).

The Executive Mayor will appoint a councillor as observer and an alternate observer to the Board in accordance with sections 11(4) and 11(5) of the SRA By-law. The political representative appointed by the Executive Mayor will not have the powers and duties of directors as set out in the Companies Act and the management body's MOI.

The Board of Directors is collectively responsible for the performance of the Clifton CID and will assign portfolios to Board members consisting of the following:

1. **Chairperson:** Oversight role, chair meetings, overall direction. Delegation of specified tasks and supervision of operational manager.
2. **Vice-Chairperson:** Delegation of specific tasks
3. **Financial:** Responsible for the Clifton CID budget and financial management and liaison with the City's CID Branch. Maintaining books of account, oversight of accountant and auditor and preparation of VAT returns, financial reports to the City, payment of contractors and staff.
4. **Public Safety Initiatives:** Maintain oversight of contracts with the Public Safety Services Provider. Monitoring service and response times. Interaction with Camps Bay Community Police Forum, Law Enforcement, the SAPS. Investigation and recommendation for improving public safety initiatives in the area.
5. **Urban Management Initiatives:** Oversight of promoting sustainable development projects in the Clifton CID area. Biodiversity monitoring and neighbourhood recycling. Communication with City officials regarding planned and emergency repairs and upgrades.
6. **Communications:** To liaise with and inform Clifton CID local community on a regular basis on the operations, challenges and achievements of the Clifton CID and manage public relations communication, website content, community liaison, interaction with stakeholders such as the school and sport clubs and the preparation of the quarterly newsletter.
7. **Supplementary Fundraising:** To undertake projects within its core business mandate, but beyond the capacity of

- funding available from the additional rate Clifton CID rate.
8. **Social Outreach:** Oversight of establishing relationships with non-governmental organisations, businesses, social welfare organisations, schools in the area and the City. To undertake outreach to street people and focusing on poverty alleviation, social support and community education.
 9. **Legal and Compliance:** To undertake compliance work with outsourcing agreements, holding of meetings, minute keeping, City requirements, annual returns and registrations and the Companies Act.

Employees

The daily operations of the Clifton CID NPC, including management of major contracts such as security and cleansing are the responsibility of the CID Manager who also supports the Chairperson to facilitate the effective functioning of the board and support the efforts of directors to bring about improvement in the Clifton CID area.

The CID Manager ensures the Clifton CID's compliance with all statutory requirements along with the support of the Company's Accountant, Auditor and Company Secretary and will liaise with City's Safety and Security Directorate, act as representative of the Clifton CID on the City's Joint Operations Committee (JOCOM) and CPF, liaise with Clifton CID service providers, supervise the Clifton CID administrator and manage contracts with public safety service providers, monitoring of patrolling in the Clifton CID area and interact with other neighbourhood watch groups, SAPS, SanParks and other Security Service Providers.

The CID Manager will investigate and recommend upgrades to these services and liaise with entities contracted to engage with CCTV monitoring, the City and monitor cleaning services in the area. The CID Manager will identify needs in the area including monitoring requirements, communication with the sports' clubs, beach cleaning, safety, etc. and communicate with City officials about scheduled repairs and upgrades required.

The CID Manager will also work to monitor biodiversity and enhancement of the natural area, identify fire breaks and work with SanParks to protect the natural environment.

The CID Manager will supervise the social upliftment initiatives.

The CID Manager will be supported by the assistant CID manager and administrator.

As the Clifton CID develops and grows, it is unlikely that a single employee will continue, with occasional part time help, to be able to deal adequately with these liaison, control and administrative functions. During the next five years, it is therefore envisaged that the staff level in the office will increase. If the Clifton CID is successful in raising funds for several of the larger projects envisaged for this period, the office complement may grow.

Organogram

General CID Management: CID Manager + Assistant CID Manager + admin assistant

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Employee related costs	R 2,114,036	R 2,283,159	R 2,465,811	R 2,663,076	R 2,876,123	R12,402,205

Corporate Functions

Chair leadership: teamwork + values
Finance: compliance + reporting + liaison
Stakeholder engagement: branding + communication + relationships

CID Core Business

Public Safety, Social Development & Environmental upliftment : homeless + assistance + enhancement + landscaping
Cleansing & Maintenance: cleaning + infrastructure + maintenance

Special Focus Areas

Beachfront: Upgrading + security + leisure
Maidens Cove Park: recreation + safety + community
Heritage: Education projects + tourism links (Slave ship/Smithsonian)

Inclusivity and communication

The Clifton CID will ensure inclusivity via the annual general meeting, public notice of agendas, minutes, notices, dates of board meetings posted on the Clifton CID Website. The Clifton CID community is invited to attend the first half hour of Board Meetings to raise issues with the Board.

Financial Performance Reporting requirements vis-à-vis the City of Cape Town

The CID appointed accountant and auditor will meet financial compliance requirements

Description	Year 1	Year 2	Year 3	Year 4	Year 5	Total expenditure
Accounting Fees	R 72,000	R 77 760	R 83,981	R 90,699	R 97,955	R 422,395
Auditor's Remuneration	R 21,300	R 23,004	R 24,844	R 26,832	R 28,979	R 124,959

e. Permissible amendments to the Business Plan

In order to amend the geographical boundaries, the CID will be required to go through the same formal support process as with the Clifton CID establishment process. The Clifton CID Steering Committee believes that Disaster Risk Management Plans may be required because of large crowds' management and/or fire evacuation requirements and the Implementation Plan may be adapted for this purpose.

Any additional services not reflected in the business plan arising from a co-operative understanding between the CID and the City will be considered by the Board of Directors and reported to the members at the AGM.

f. List of all rateable properties within the Clifton CID

A list of all rateable properties is included as Annexure A and comprises of the following:

- List of all ratable properties in the Clifton CID sorted per street address
- City categorization of each property

B. IMPLEMENTATION PLAN: 1 July, 2023 to 30 June, 2028:

CLIFTON COMMUNITY IMPROVEMENT – NPC 5 YEAR IMPLEMENTATION PLAN 1 July, 2023 to 30 June, 2028

Program 1 – Management & Operations										
ACTION STEPS	RESPONSIBLE	FREQUENCY per year		DURATION IN MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y 1	Y 2	Y 3	Y 4	Y 5			
1. Formation of NPC. Direction & leadership for the Board and Organization.	Steering Committee & City	1 st year	1						Lead the team to set a clear vision and measurable objectives. Set strategies and action plans. Monitor the process and give feedback to the team and membership. Board and staff operates within the Clifton CID value system and ensures each director's buy-in and accountability.	
2. Continued operation of Clifton CID management office.	CID Manager	Ongoing	→	→	→	→	→	→	Ongoing operations & compliance.	
3. Appointment of relevant service providers	Board of Directors & CID Manager	1	1Y	1Y	1Y	1Y	1Y	1Y	Appointment of appropriate qualified service providers based on organizational strategy and requirements. Annual review of performance and cost evaluation.	

4. Board meetings.	Chair, Board of Directors & CID Manager	1	12	6	6	6	6	Monthly board meetings in first two years; then quarterly thereafter.	
5. Submit Financial reports to City of Cape Town.	CID Manager & Accountant	12	12	12	12	12	12	Submit reports timeously by the 15 th of the following month	Compliance with agreements and legislation
6. Annual Financial Statements	CID Manager, Accountant & Auditor	1	1Y	1Y	1Y	1Y	1Y	Submit audited AFS to the City by the 31 st of August annually	
7. Review of Arrears' list	CID Manager & Company Secretary	12	12	12	12	12	12	Board Members in arrear cannot participate in meetings	Observe and report concern over outstanding amounts to Board
8. Members' meeting	CID Manager & Board of Directors	1	1Y	N/A	N/A	N/A	N/A	Host Members' meeting within 6 months of NPC registration	Elect Directors. Approve Implementation Plan and Budget of next financial year. Appoint registered Auditor
9. AGM	CID Manager & Board of Directors	1	1Y	1Y	1Y	1Y	Y	Annual feedback to members at AGM. Complying with legal requirements	Host successful AGM before 31 December.
10. Submit Annual Report and Annual Financial Statements to Sub-Council	CID Manager	1	1Y	1Y	1Y	1Y	1Y	City compliant Annual Report on activities implemented and unqualified audit within 3 months of AGM	Submit proof of submission to CID Branch

11. Compliance with the Companies Act requirements.	Company Secretary & CID Manager	Ongoing	→	→	→	→	→	CIPC notification of changes	Auditors and director changes within 10 business days of change. Annual returns within 30 business days after the anniversary date of the NPC registration
12. Monthly reporting on Clifton CID activities	Board of Directors & CID Manager	Monthly for first 1 year then quarterly	12	4	4	4	4	Report on all Clifton CID related business.	
13. Register with the City on the eServices portal as a supplier	CID Manager & Accountant	1 st year	1						
14. Apply for tax exemption with SARS in terms of Section 10 (1) (e)	Board of Directors & Auditor	1 st year	1						
15. Application of Tax Compliance Status	CID Manager & Accountant	Annually	1Y	1Y	1Y	1Y	1Y	Within one month after expiry date	Upload via eServices
16. Register for Income Tax	Board of Directors & Accountant	1 st year	1						
17. Register for VAT & PAYE	Board of Directors & Accountant	1 st year	1						
18. Promote and develop Clifton CID	CID Manager	Ongoing	→	→	→	→	→	Have membership that represents the Clifton CID community.	Ensure that membership application requests are prominent on webpage

19. Cultivate working relationships with City of Cape Town departments, community stakeholders and key decision makers	CID Manager & Director	Ongoing	→	→	→	→	→	Successful relationships and partnerships regarding service delivery, resource mobilization and marketing.	
20. Maintain website & update with news and information	CID Manager	Ongoing	→	→	→	→	→	Compliance with CID policy and members access to information.	
21. Submit VAT returns	CID Manager	Bi-monthly	6	6	6	6	6	Bi-monthly VAT and annual tax returns submitted to SARS on time.	
22. Budget Review	CID Manager	Annually	1	1	1	1	1	Board approved budget review to the City of Cape Town by end of February	
23. Appoint a registered auditor	Board proposed to members at AGM	Annually	1	1	1	1	1	Board proposed to members at AGM the appointment of an IBA registered Auditor	
24. Manage/report C3 notifications	CID Manager	Ongoing	→	→	→	→	→	Daily reports on logging of C3 notifications and report to Board meetings	
25. Compile the CID renewal application	CID Manager & Board of Directors	In 5 th year	N/A	N/A	N/A	N/A	1	Submit a comprehensive renewal application for approval by the members at the AGM in year 5	

26. Regular press releases in local newspapers.	CID Manager & Director	Ongoing	→	→	→	→	→	Regular media exposure.	
27. Communicate with members	CID Manager	Monthly	12	12	12	12	12	Monthly newsletter to members	
28. Collaborate with other improvement Districts	CID Manager & Board of Directors	Ongoing	→	→	→	→	→	Maintain relationships, share ideas and learn from others experiences.	
29. Participate in community initiatives and provide support and or guidance where possible or applicable	CID Manager & Board of Directors	Ongoing	→	→	→	→	→	Resource mobilization and community engagement.	
30. Input to the City Capital/Operational Budget	CID Manager	Annual	1	1	1	1	1	Annual submission to Sub-Council Manager	By Sept. each year
31. Input to the Integrated Development Plan	CID Manager	Annual	1	1	1	1	1	Annual submission to Sub-Council Manager	October to February of every year.
32. All Directors to receive relevant CID documents at first Board meeting	CID Manager	Annually	1	1	1	1	1	At 1 st Board meeting after AGM, supply all Directors with relevant CID documents	Also elect Chairperson and assign portfolios to Directors
33. Declaration of interest	Chairperson	Ongoing	→	→	→	→	→	All Directors and managing staff to sign / confirm declaration of interest at every Board meeting	Minute this and file accordingly
34. Annual approval of Implementation Plan and Budget	CID Manager and Directors	Annually	1	1	1	1	1	Obtain approval from members at AGM for Implementation Plan and Budget	

35. VAT reconciliation and Tax Returns	CID Manager & Accountant	Bi-monthly	6	6	6	6	6	Bi-monthly VAT returns and annual tax returns submitted to SARS on time	
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Program 2– PUBLIC SAFETY										
ACTION STEPS	RESPONSIBLE	FREQUENCY per year		DURATION IN MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y 1	Y 2	Y 3	Y 4	Y 5			
1. Identify the root causes of crime in conjunction with SAPS, Local Authority and existing security services using their experience and available crime statistics.	Manager, Director & Public Safety Service Provider	Ongoing	3M	→	→	→	→	Incorporate into security management strategy plan.	Security management plan is part of the tender process and will be implemented in the new term and modified continuously as the security landscape changes/evolve.	
2. Determine the crime threat analysis of the Clifton CID area in conjunction with SAPS.	Manager, Director & Public Safety Service Provider	Ongoing	3M	→	→	→	→	Incorporate into security management strategy plan.		
3. Determine strategies by means of an integrated approach to address/decrease threats to public safety and security.	Manager, Director & Public Safety Service Provider	Ongoing	3M	→	→	→	→	Incorporate into security management strategy plan.		

4. Identify other security role players and SAPS, identify current security and policing shortcomings and implement an effective strategy that cultivates collaboration between relevant service providers.	Manager, Director & Public Safety Service Provider	Ongoing	→	→	→	→	→	Incorporate into security management strategy plan.	
5. Develop a public safety management plan with clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.	Manager, Director & Public Safety Service Provider	Review as often as required, but at least annually by Board.	3M	→	→	→	→	Documented public safety management strategy with clear deliverables and defined performance indicators to guide safety services by the appointed service provider and regular evaluation of service provided.	This is done comprehensively at implementation level and monitored and evaluated continuously by the Board, Manager and Service provider.
6. Deploy public safety resources accordingly and effectively on visible patrols. Service providers/personnel to be easily identifiable.	Manager & Public Safety Service Provider	Ongoing	→	→	→	→	→	Effective safety and security patrols in the Clifton CID.	Manager and service team measure effectiveness.
7. Participate in the local Joint SAPS Meetings.	Manager & Public Safety Service Provider	Ongoing	→	→	→	→	→	Incorporate feedback and Information at board meetings.	

8. Utilize the street cleaning/maintenance team to also be the "eyes and ears" to identify and report any security breaches and threats.	Manager & Public Safety Service Provider	Ongoing	→	→	→	→	→	Incorporate feedback and information weekly.	
9. Monitor and evaluate security strategy and performance of all service delivery on a quarterly basis.	Manager, Director, Public Safety Service Provider & Relevant Crime Prevention Authority	Quarterly	4	4	4	4	4	Report findings to Clifton CID Board of Directors with recommendations where applicable, quarterly.	
10. Monitor CCTV/LPR cameras.	Public Safety Service Provider	Ongoing	→	→	→	→	→	Preventative measure as well as use of footage by SAPS should any criminal activities be captured on camera.	
11. Register CCTV camera network with the City of Cape Town	Manager, Director & Public Safety Service Provider	Year 1	1	N/A	N/A	N/A	N/A	Comply with the City's Policy Regulating External and Privately Owned CCTV Cameras on City Property.	
12. Weekly public safety reports from contracted security service provider.	Public Safety Service Provider	Weekly	52	52	52	52	52	Report findings to Clifton CID Board of Directors with recommendations where applicable and provide feedback at Joint Forum Meetings weekly.	Incorporate into monthly management report to MID Board.
13. Meetings to review and assess findings and recommendations.	Manager, Director & Public Safety Service Provider	Monthly	12	12	12	2	12	Monthly meetings.	

Program 3 - MAINTENANCE & CLEANSING										
ACTION STEPS	RESPONSIBLE	FREQUENCY per year		DURATION IN MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y 1	Y 2	Y 3	Y 4	Y 5			
1. Develop a cleansing strategy document with clear deliverables and defined performance indicators to guide cleansing and deliverables from the appointed service provider.	Manager, Director & Cleansing Service Provider	Annually	1Y	1Y	1Y	1Y	1Y	Cleansing strategy document with clear deliverables and defined performance indicators to guide cleansing and maintenance delivery.	Review document as often as required but at least annually.	
2. Monitor and evaluate the cleansing strategy and performances of all service delivery on a quarterly basis via reports.	Manager, Director & Cleansing Service Provider	Quarterly	4	4	4	4	4	Modify cleansing strategy if required.		
3. Monthly cleansing reports from service provider for review and assessment during monthly meetings with cleansing service provider.	Manager, Director & Cleansing Service Provider	Monthly	12	12	12	12	2	Report findings to the board, follow up on recommendations.		
4. Coordinate services with City of Cape Town Solid Waste department and Law	Manager & Cleansing Service Provider	Ongoing	→	→	→	→	→	Quarterly status report to relevant department regarding progress or collaboration regarding		

Enforcement.								identified shortcomings.	
5. Cleansing each street within the Clifton CID boundary at least once per week.	Cleaning Service Provider	Ongoing	→	→	→	→	→	Clean streets and sidewalks in Clifton CID.	
6. Identify illegal dumping and notify Council via C3 notification for investigation and removal.	Manager & Cleansing Service Provider	Ongoing	→	→	→	→	→	Removal of illegal dumping and penalties through law enforcement against transgressor.	
7. Promote waste management through education and awareness.	Manager & Cleansing Service Provider	Ongoing	→	→	→	→	→	Report findings from service providers.	
8. Collaborate with various civil society organizations and improvement districts regarding waste recycling	Manager, Director & Organizations	Ongoing	→	→	→	→	→	Hold City of Cape Town accountable for the management of their property and contributions towards clean public spaces.	
9. Annual infrastructure audit and report findings to relevant City Departments.	Manager & Cleansing Service Provider	Annual - March	Y1	Y1	Y1	Y1	Y1	Collaboration with the City to prepare the area for winter season e.g. blocked drains, etc.	

Program 4 - ENVIRONMENTAL UPLIFTMENT										
ACTION STEPS	RESPONSIBLE	FREQUENCY per year		DURATION IN MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y 1	Y 2	Y 3	Y 4	Y 5			
1. Collaborate with relevant City Departments in respect to open spaces + fire risk zones	Manager & City of Cape Town	Ongoing	→	→	→	→	→	→	Landscaping, general appearance + fire risk mitigation	
2. Collaborate with bodies corporate, managing agents and property owners.	Manager	As required	→	→	→	→	→	→	General improvement in appearance of pavements, fences, staircases, green zones	
3. Establish greening projects in suitable open spaces and maintain.	Manager & appointed landscaper	Per Project basis.	→	→	→	→	→	→	More green areas well designed and maintained + fire risk mitigation	
4. Encourage urban art initiatives.	Manager & Local Artists	Per Project basis.	→	→	→	→	→	→	Enhanced appearance of public space in line with heritage area.	
5. Research recycling initiatives for the Clifton CID area with other organizations.	Manager & Local Residents & Organizations	Ongoing	→	→	→	→	→	→	Reduced waste.	

Program 5 -SOCIAL UPLIFTMENT										
ACTION STEPS	RESPONSIBLE	FREQUENCY per year		DURATION IN MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y 1	Y 2	Y 3	Y 4	Y 5			
1. Street people/displaced persons: work with NGOs to find alternative accommodation for the long-term homeless people in Clifton CID. Facilitate community integration by means of assistance with clean-up campaigns, event clean-ups and assistance with general maintenance of open space areas.	Clifton CID Board of Directors, Managers, SAPS, Law Enforcement, City of Cape Town Social Development and Childhood Development Department & Displaced People Unit.	Ongoing	→	→	→	→	→	Reduced number of long-term homeless people by finding suitable accommodation.Encourage rehabilitation and reintegration as well.		
2. Identify and determine strategies by means of an integrated approach to address homelessness and relief measures available and protocols to follow.	Clifton CID Board of Directors, Manager, Sub-Council, NGO's.	Ongoing	→	→	→	→	→	Fewer people sleeping on the streets, public open space and beaches		

3. Research opportunities for skills development and employment opportunities for Street People.	Director, Manager, Event Managers, City of Cape Town Departments & Community.	Ongoing	→	→	→	→	→	Increase in number of employment opportunities for Street People including skills development enabling income generation.	
4. Public Awareness Program – Responsible Giving.	Clifton CID Board of Directors, Manager, Media, City of Cape Town and NGOs.	Ongoing	→	→	→	→	→	Reduction in number of hand- outs that sustain life on the streets preventing intervention of NGO's and Government.	
5. Identify any Street Children* and facilitate intervention from Social Welfare.	Director, SAPS, City of Cape Town, Social Development and NGO's.	Ongoing	→	→	→	→	→	Ensure street children are assessed and assisted by social workers and/or police officers as soon as detected. Children are discouraged from begging on the streets.	

Definitions

- Street People are defined as those who are living on the streets and public open spaces of Clifton and some have been in the community for years. Vagrants are defined as those who wander from place to place – with no fixed address. Street People/Displaced People are people who for any reason use the outdoors as a place of abode for a lengthy period of time
- A Street Child is a person aged 6-14 who for any reason leaves his/her family unit and community to live on the street. Some may live on the street with their parents.
- Street Adolescent is a person between the ages of 14-18 who for any reason leaves his/her family unit and community to live on the street. According to the Children's Act, any child, 17 years and under, that begs, works or lives on the street for any period of time is a street child
- Day Strollers are those that come into an area on a regular basis to seek part time employment or the collecting and recycling of materials to supplement their income and return to their communities at night

Program 6 – BEACHES & OPEN SPACES										
ACTION STEPS	RESPONSIBLE	FREQUENCY per year		DURATION IN MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y 1	Y 2	Y 3	Y 4	Y 5			
1. Collaborate with Informal Trading Section and Recreation and Parks Department regarding permits for informal traders.	Director, Manager & City of Cape Town Departments.	Ongoing	→	→	→	→	→	Decreased informal traders on the beaches and at Maiden's Cove.		
2. Controlled parking facilities – management agreement under consideration by the City of Cape Town.	Director, Manager & City of Cape Town Department.	Ongoing	→	→	→	→	→	Decrease in informal guarding and harassment of the public.		
3. Upgrade of traffic infrastructure at Kloof Road and Victoria Road in partnership with the City of Cape Town and Ward Council.	Directors, Sub-Council Manager, Ward Councilor, City of Cape Town Urban Mobility Directorate.	Completion Y1	1Y					In-line with the plans to upgrade the Clifton and Maiden's Cove beaches and The Caves. Traffic intersection design approved by City Road's Department – successful collaboration between Clifton CID & City of Cape Town Departments and Ward Councilor.		

4. Increased public safety visibility (2 Law Enforcement Officers) - especially during season when there is an influx of visitors to the beach.	Clifton CID Operations & Public Safety Manager, City Law Enforcement department, CPF.	Full Day Shifts – 7 days per week	1Y	1Y	1Y	1Y	1Y	Increased safety on the beachfront.	
5. CCTV and LPR cameras around perimeter of Clifton CID area	Clifton CID Operations, Public Safety Manager & Director	24/7	→	→	→	→	→	Live monitoring of the area – increased and improved safety and security.	
6. Collaboration with City and Government Departments regarding increased public safety presence during season.	Director, SAPS, Law Enforcement & Metro Police.	Ongoing	→	→	→	→	→	Visible security and decrease in criminal activity, harassment and by-law infringements.	
7. Collaboration with Cape Town Tourism.	Director, CID Manager & Cape Town Tourism	Ongoing	→	→	→	→	→	Increased focus on Clifton & Glen Beach as a key destination for locals and visitors and increased investments to drive the business economy.	

Program 7 - COMMUNICATIONS										
ACTION STEPS	RESPONSIBLE	FREQUENCY per year		DURATION IN MONTHS OR YEARS					PERFORMANCE INDICATOR	COMMENTS
			Y 1	Y 2	Y 3	Y 4	Y 5			
1. Regular and monthly newsletters / Newsflashes / drops / media releases	Public Realtions Service provider & CID Manager	Monthly	12	12	12	12	12	12	Monthly Informative electronic newsletter	
2. Regular Press releases in local Newspapers covering: - Local Development - Promoting local Projects - Social Issues	Public Realtions Service provider & CID Manager	Monthly	12	12	12	12	12	12	Regular media exposure	
3. Establish and maintain Website	Public Realtions Service provider & CID Manager	Monthly	12	12	12	12	12	12	Informative website	
4. Regular property owner engagements	Public Realtions Service provider & CID Manager	Monthly	12	12	12	12	12	12	Monthly feedback to CID Board at Directors Meeting and CBO/CBCRA	
5. Establish the CID Business Directory and link to website	CID Manager	Quarterly	4	4	4	4	4	4	Up to date directory on a quarterly basis	

C. TERM BUDGET

	2023/24		2024/25		2025/26		2026/27		2027/28	
INCOME	R		R		R		R		R	
Income from Additional Rates	-9 350 945		-9 933 338		-10 658 471		-11 521 807		-12 420 508	
TOTAL INCOME	-9 350 945		-9 933 338		-10 658 471		-11 521 807		-12 420 508	
EXPENDITURE	R		R		R		R		R	
Employee Related	2 114 036	23%	2 283 159	23%	2 465 812	23%	2 663 077	23%	2 876 123	23%
Salaries and Wages	1 600 000		1 728 000		1 866 240		2 015 539		2 176 782	
PAYE, UIF & SDL	400 000		432 000		466 560		503 885		544 196	
Allowances: Locomotion	6 000		6 480		6 998		7 558		8 163	
COIDA	6 000		6 480		6 998		7 558		8 163	
Bonus	102 036		110 199		119 015		128 536		138 819	
Core Business	5 886 781	63.0%	6 691 251	67.4%	7 257 343	68.1%	7 825 309	67.9%	8 451 942	68.0%
Cleansing services	100 000		300 000		324 000		337 299		364 283	
Environmental upgrading	250 000		290 000		313 200		338 256		365 316	
Law Enforcement Officers / Traffic Wardens	500 000		540 000		583 200		629 856		680 244	
Public safety	2 538 181		2 842 763		3 100 976		3 349 054		3 617 586	
Public Safety - CCTV monitoring	500 000		560 000		604 800		653 184		705 439	
Public Safety - CCTV - Leasing of cameras	1 848 600		1 996 488		2 156 207		2 328 704		2 515 000	
Social upliftment	50 000		54 000		58 320		62 986		68 024	
Urban Maintenance	100 000		108 000		116 640		125 971		136 049	
Depreciation	8 000	0.1%	8 000	0.1%	8 000	0.1%	12 000	0.1%	12 000	0.1%
Repairs & Maintenance	5 000	0.1%	5 000	0.1%	5 000	0.0%	5 000	0.0%	5 000	0.0%
General Expenditure	876 600	9.4%	536 328	5.4%	579 234	5.4%	625 573	5.4%	675 619	5.4%
Accounting fees	72 000		77 760		83 981		90 699		97 955	
Advertising costs	25 000		27 000		29 160		31 493		34 012	
Auditor's remuneration	21 300		23 004		24 844		26 832		28 978	
Bank charges	6 000		6 480		6 998		7 558		8 163	
Catering & Food	12 000		12 960		13 997		15 117		16 326	
Communication	24 000		25 920		27 994		30 233		32 652	
Computer expenses	20 000		21 600		23 328		25 194		27 210	
Contingency / Sundry	24 000		25 920		27 994		30 233		32 652	
Donations	5 000		5 400		5 832		6 299		6 802	
Insurance	21 000		22 680		24 494		26 454		28 570	
Marketing and promotions	95 000		102 600		110 808		119 673		129 246	
Meeting expenses	3 240		3 499		3 779		4 081		4 408	
Minor tools & equipment	30 000		32 400		34 992		37 791		40 815	
Office cleaning costs	12 000		12 960		13 997		15 117		16 326	
Office rental	24 000		25 920		27 994		30 233		32 652	
Printing / stationery / photographic	24 000		25 920		27 994		30 233		32 652	
Refreshments and Teas	6 480		6 998		7 558		8 163		8 816	
Secretarial duty	2 700		2 916		3 149		3 401		3 673	
Seed Capital	380 000		-		-		-		-	
Telecommunication	30 000		32 400		34 992		37 791		40 815	
Utilities (not CCT)	38 880		41 990		45 350		48 978		52 896	

	2023/24	2024/25	2025/26	2026/27	2027/28
Projects	140 000 1.5%	111 600 1.1%	23 328 0.2%	25 194 0.2%	27 210 0.2%
Signage	20 000	21 600	23 328	25 194	27 210
Traffic calming	120 000	90 000	-	-	-
Capital Expenditure (PPE)	40 000 0.4%	- 0.0%	- 0.0%	20 000 0.2%	- 0.0%
Computer Equipment	30 000	-	-	15 000	-
Office Equipment	7 500	-	-	5 000	-
Office Furniture	2 500	-	-	-	-
Bad Debt Provision 3%	280 528 3.0%	298 000 3.0%	319 754 3.0%	345 654 3.0%	372 615 3.0%
TOTAL EXPENDITURE	9 350 945 100.0%	9 933 338 100.0%	10 658 471 100.0%	11 521 807 100.0%	12 420 508 100.0%
(SURPLUS) / SHORTFALL	-	-	-	-	-
GROWTH: EXPENDITURE	N/A	6.2%	7.3%	8.1%	7.8%
GROWTH: ADD RATES	N/A	6.2%	7.3%	8.1%	7.8%

List of Rateable properties within the Clifton CID
Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	2	APOSTLE STEPS WAY	CLIFTON	1	95	113899
Residential	2	APOSTLE STEPS WAY	CLIFTON	2	95	113899
Non-Residential	4	APOSTLE STEPS WAY	CLIFTON		96	113900
Residential	3	ARCADIA STEPS WAY	CLIFTON		112	113915
Residential	5	ARCADIA STEPS WAY	CLIFTON		113	113916
Residential	6	ARCADIA STEPS WAY	CLIFTON		122	113925
Residential	8	ARCADIA STEPS WAY	CLIFTON	1	297	114027
Residential	8	ARCADIA STEPS WAY	CLIFTON	2	297	114027
Residential	9	ARCADIA STEPS WAY	CLIFTON		114	113917
Residential	10	ARCADIA STEPS WAY	CLIFTON		121	113924
Residential	14	ARCADIA STEPS WAY	CLIFTON		517	379906
Residential	15	ARCADIA STEPS WAY	CLIFTON	1	115	113918
Residential	15	ARCADIA STEPS WAY	CLIFTON	2	115	113918
Residential	2	CASTLE STEPS WAY	CLIFTON		100	113903
City of Cape Town property	72	CLIFF ROAD	CLIFTON		468	114169
Residential	73	CLIFF ROAD	CLIFTON		566	1073944
Residential	74	CLIFF ROAD	CLIFTON		470	114171
Residential	76	CLIFF ROAD	CLIFTON		477	114178
Residential	77	CLIFF ROAD	CLIFTON		478	114179
Residential	78	CLIFF ROAD	CLIFTON		474	114175
Residential	82	CLIFF ROAD	CLIFTON		479	114180
Residential	84	CLIFF ROAD	CLIFTON		480	114181
Residential	86	CLIFF ROAD	CLIFTON		481	114182
Residential	88	CLIFF ROAD	CLIFTON		483	114184
Residential	1	CLIFTON ROAD	CAMPS BAY / BAKOVEN		168	113957
Residential	2	CLIFTON ROAD	CAMPS BAY / BAKOVEN		170	113959
Residential	4	CLIFTON ROAD	CAMPS BAY / BAKOVEN		171	113960
Residential	5	CLIFTON ROAD	CAMPS BAY / BAKOVEN	1	165	113955
Residential	5	CLIFTON ROAD	CAMPS BAY / BAKOVEN	2	165	113955
Residential	6	CLIFTON ROAD	CAMPS BAY / BAKOVEN		172	113961
Residential	7	CLIFTON ROAD	CAMPS BAY / BAKOVEN		164	113954
Residential	8	CLIFTON ROAD	CAMPS BAY / BAKOVEN	1	173	113962
Residential	8	CLIFTON ROAD	CAMPS BAY / BAKOVEN	2	173	113962
Residential	9	CLIFTON ROAD	CAMPS BAY / BAKOVEN		161	113951
Residential	10	CLIFTON ROAD	CAMPS BAY / BAKOVEN		174	113963
Residential	11	CLIFTON ROAD	CAMPS BAY / BAKOVEN		160	113950
Residential	12	CLIFTON ROAD	CAMPS BAY / BAKOVEN		175	113964

List of Rateable properties within the Clifton CID
Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	13	CLIFTON ROAD	CAMPS BAY / BAKOVEN		309	114033
Residential	14	CLIFTON ROAD	CLIFTON		280	114019
Residential	15	CLIFTON ROAD	CAMPS BAY / BAKOVEN		156	113948
Residential	16	CLIFTON ROAD	CAMPS BAY / BAKOVEN		279	114018
Residential	17	CLIFTON ROAD	CAMPS BAY / BAKOVEN		153	113946
Residential	18	CLIFTON ROAD	CAMPS BAY / BAKOVEN		178	113965
Residential	19	CLIFTON ROAD	CAMPS BAY / BAKOVEN		152	113945
Residential	20	CLIFTON ROAD	CAMPS BAY / BAKOVEN		179	113966
Residential	2A	CLIFTON ROAD	CAMPS BAY / BAKOVEN		169	113958
Residential	1	CLIFTON STEPS WAY	CLIFTON	1	108	113911
Residential	1	CLIFTON STEPS WAY	CLIFTON	2	108	113911
Residential	5	CLIFTON STEPS WAY	CLIFTON	1	94	113898
Residential	5	CLIFTON STEPS WAY	CLIFTON	2	94	113898
Residential	6	CLIFTON STEPS WAY	CLIFTON		107	113910
Residential	7	CLIFTON STEPS WAY	CLIFTON	1	101	113904
Residential	7	CLIFTON STEPS WAY	CLIFTON	2	101	113904
Residential	8	CLIFTON STEPS WAY	CLIFTON		106	113909
Residential	10	CLIFTON STEPS WAY	CLIFTON		105	113908
Residential	12	CLIFTON STEPS WAY	CLIFTON		104	113907
Residential	31	FOURTH BEACH WAY	CLIFTON		419	114120
Residential	32	FOURTH BEACH WAY	CLIFTON		421	114122
Residential	41	FOURTH BEACH WAY	CLIFTON		422	114123
Residential	42	FOURTH BEACH WAY	CLIFTON		426	114127
Residential	43	FOURTH BEACH WAY	CLIFTON		428	114129
Residential	44	FOURTH BEACH WAY	CLIFTON		433	114134
Non-Residential	44A	FOURTH BEACH WAY	CLIFTON		432	114133
Residential	45	FOURTH BEACH WAY	CLIFTON		429	114130
Residential	46	FOURTH BEACH WAY	CLIFTON		430	114131
City of Cape Town property	46A	FOURTH BEACH WAY	CLIFTON		431	114132
Residential	47	FOURTH BEACH WAY	CLIFTON		425	114126
Residential	48	FOURTH BEACH WAY	CLIFTON		423	114124
Residential	49	FOURTH BEACH WAY	CLIFTON		424	114125
Residential	50	FOURTH BEACH WAY	CLIFTON		444	114145
City of Cape Town property	50A	FOURTH BEACH WAY	CLIFTON		445	114146
Residential	50B	FOURTH BEACH WAY	CLIFTON		447	114148
Residential	51	FOURTH BEACH WAY	CLIFTON		446	114147
Residential	52	FOURTH BEACH WAY	CLIFTON		443	114144

List of Rateable properties within the Clifton CID
Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
City of Cape Town property	52A	FOURTH BEACH WAY	CLIFTON		434	114135
Residential	53	FOURTH BEACH WAY	CLIFTON		442	114143
Residential	54	FOURTH BEACH WAY	CLIFTON		441	114142
Residential	55	FOURTH BEACH WAY	CLIFTON		438	114139
Residential	55A	FOURTH BEACH WAY	CLIFTON		435	114136
Residential	55B	FOURTH BEACH WAY	CLIFTON		436	114137
Residential	56	FOURTH BEACH WAY	CLIFTON		439	114140
Residential	57	FOURTH BEACH WAY	CLIFTON		440	114141
City of Cape Town property	57A	FOURTH BEACH WAY	CLIFTON		448	114149
Residential	58	FOURTH BEACH WAY	CLIFTON		450	114151
Residential	59	FOURTH BEACH WAY	CLIFTON		451	114152
Residential	60	FOURTH BEACH WAY	CLIFTON		452	114153
City of Cape Town property	60A	FOURTH BEACH WAY	CLIFTON		453	114154
Residential	61	FOURTH BEACH WAY	CLIFTON		455	114156
City of Cape Town property	61A	FOURTH BEACH WAY	CLIFTON		456	114157
Residential	62	FOURTH BEACH WAY	CLIFTON		449	114150
Residential	63	FOURTH BEACH WAY	CLIFTON		454	114155
Residential	64	FOURTH BEACH WAY	CLIFTON		463	114164
City of Cape Town property	65	FOURTH BEACH WAY	CLIFTON		465	114166
Residential	65	FOURTH BEACH WAY	CLIFTON		464	114165
Residential	66	FOURTH BEACH WAY	CLIFTON		457	114158
City of Cape Town property	66A	FOURTH BEACH WAY	CLIFTON		472	114173
Residential	67	FOURTH BEACH WAY	CLIFTON		466	114167
Residential	68	FOURTH BEACH WAY	CLIFTON		461	114162
Residential	69	FOURTH BEACH WAY	CLIFTON		462	114163
Residential	70	FOURTH BEACH WAY	CLIFTON		458	114159
City of Cape Town property	70A	FOURTH BEACH WAY	CLIFTON		459	114160
Residential	71	FOURTH BEACH WAY	CLIFTON		460	114161
City of Cape Town property	72B	FOURTH BEACH WAY	CLIFTON		469	114170
Residential	75	FOURTH BEACH WAY	CLIFTON		471	114172
City of Cape Town property	76A	FOURTH BEACH WAY	CLIFTON		476	114177
Residential	1	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2589	215377
Residential	2	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2588	111932
Residential	3	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2587	111933
Residential	4	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2590	111935
Residential	5	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2592	111936
Residential	6	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2593	215381

List of Rateable properties within the Clifton CID
Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	7	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2596	111940
Residential	8	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2595	111941
Residential	9	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2599	111942
Residential	10	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2600	111943
Residential	11	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2601	215389
Residential	12	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2602	111946
Residential	13	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2603	111947
Residential	14	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2604	111948
Residential	15	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2607	111949
City of Cape Town property	16	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2606	215394
City of Cape Town property	17	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2605	215393
City of Cape Town property	1B	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2585	113695
City of Cape Town property	3A	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2338	215370
City of Cape Town property	3B	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2586	215374
City of Cape Town property	3C	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2591	215379
City of Cape Town property	6A	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2594	215382
City of Cape Town property	7A	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2597	215385
City of Cape Town property	9A	GLEN BEACH ROAD	CAMPS BAY / BAKOVEN		2598	215386
Residential	139	KLOOF ROAD	CLIFTON		551	1002392
Residential	141	KLOOF ROAD	CLIFTON		190	113974
Residential	143	KLOOF ROAD	CLIFTON		191	113975
Residential	145	KLOOF ROAD	CLIFTON		343	215482
Residential	151	KLOOF ROAD	CLIFTON		319	114038
Residential	153	KLOOF ROAD	CLIFTON		564	1065977
Non-Residential	155	KLOOF ROAD	CLIFTON		568	40985000
Residential	157	KLOOF ROAD	CLIFTON		275	114017
Residential	161	KLOOF ROAD	CLIFTON		299	4128
Residential	163	KLOOF ROAD	CLIFTON		352	114056
City of Cape Town property	167	KLOOF ROAD	CLIFTON		223	113995
Residential	169	KLOOF ROAD	CLIFTON		132	113932
Residential	171	KLOOF ROAD	CLIFTON		578	72637459
Residential	173	KLOOF ROAD	CLIFTON		333	114047
Residential	175	KLOOF ROAD	CLIFTON		334	114048
Residential	177	KLOOF ROAD	CLIFTON		351	114055
Residential	181	KLOOF ROAD	CAMPS BAY / BAKOVEN		544	976274
Residential	183	KLOOF ROAD	CAMPS BAY / BAKOVEN		154	113947
Residential	185	KLOOF ROAD	CAMPS BAY / BAKOVEN		289	114023

List of Rateable properties within the Clifton CID
Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	187	KLOOF ROAD	CAMPS BAY / BAKOVEN		542	977719
Residential	189	KLOOF ROAD	CAMPS BAY / BAKOVEN		159	113949
Residential	191	KLOOF ROAD	CAMPS BAY / BAKOVEN		162	113952
Residential	193	KLOOF ROAD	CAMPS BAY / BAKOVEN		163	113953
Residential	195	KLOOF ROAD	CAMPS BAY / BAKOVEN		166	113956
Residential	197	KLOOF ROAD	CAMPS BAY / BAKOVEN		226	113997
Residential	222	KLOOF ROAD	CLIFTON		548	1084213
City of Cape Town property	222A	KLOOF ROAD	CLIFTON		145	113937
City of Cape Town property	226	KLOOF ROAD	CLIFTON		32	113856
City of Cape Town property	228	KLOOF ROAD	CLIFTON		38	113859
City of Cape Town property	230	KLOOF ROAD	CLIFTON		39	113860
Residential	232	KLOOF ROAD	CLIFTON		41	113862
Non-Residential	234	KLOOF ROAD	CLIFTON	1	300	114028
Non-Residential	234	KLOOF ROAD	CLIFTON	2	300	114028
Residential	234	KLOOF ROAD	CLIFTON	3	300	114028
Residential	234	KLOOF ROAD	CLIFTON	4	300	114028
Non-Residential	234	KLOOF ROAD	CLIFTON	5	300	114028
Residential	234	KLOOF ROAD	CLIFTON	6	300	114028
Residential	234	KLOOF ROAD	CLIFTON	7	300	114028
Residential	234	KLOOF ROAD	CLIFTON	8	300	114028
Residential	234	KLOOF ROAD	CLIFTON	9	300	114028
Residential	234	KLOOF ROAD	CLIFTON	10	300	114028
Residential	234	KLOOF ROAD	CLIFTON	11	300	114028
Residential	234	KLOOF ROAD	CLIFTON	12	300	114028
Residential	234	KLOOF ROAD	CLIFTON	13	300	114028
City of Cape Town property	236	KLOOF ROAD	CLIFTON		48	113866
City of Cape Town property	238	KLOOF ROAD	CLIFTON		49	113867
City of Cape Town property	240	KLOOF ROAD	CLIFTON		50	113868
City of Cape Town property	242	KLOOF ROAD	CLIFTON		51	113869
City of Cape Town property	244	KLOOF ROAD	CLIFTON		52	113870
City of Cape Town property	246	KLOOF ROAD	CLIFTON		61	113874
City of Cape Town property	248	KLOOF ROAD	CLIFTON		62	113876
City of Cape Town property	250	KLOOF ROAD	CLIFTON		63	113877
City of Cape Town property	252	KLOOF ROAD	CLIFTON		64	113878
City of Cape Town property	254	KLOOF ROAD	CLIFTON		65	113879
City of Cape Town property	256	KLOOF ROAD	CLIFTON		66	113880
City of Cape Town property	256A	KLOOF ROAD	CLIFTON		67	113881

List of Rateable properties within the Clifton CID
Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
City of Cape Town property	256B	KLOOF ROAD	CLIFTON		258	114008
City of Cape Town property	258	KLOOF ROAD	CLIFTON		77	113885
City of Cape Town property	258A	KLOOF ROAD	CLIFTON		76	113884
City of Cape Town property	260	KLOOF ROAD	CLIFTON		78	113886
City of Cape Town property	262	KLOOF ROAD	CLIFTON		81	113889
City of Cape Town property	264	KLOOF ROAD	CLIFTON		82	113890
City of Cape Town property	266	KLOOF ROAD	CLIFTON		85	113893
Non-Residential	268	KLOOF ROAD	CLIFTON		86	113894
Residential	270	KLOOF ROAD	CLIFTON		538	960801
Residential	272	KLOOF ROAD	CLIFTON		293	114025
Residential	274	KLOOF ROAD	CLIFTON		321	114039
Residential	276	KLOOF ROAD	CLIFTON	1	98	113901
Residential	276	KLOOF ROAD	CLIFTON	2	98	113901
Residential	276	KLOOF ROAD	CLIFTON	3	98	113901
Residential	278A	KLOOF ROAD	CLIFTON	1	525	421854
Residential	278A	KLOOF ROAD	CLIFTON	2	525	421854
Residential	280	KLOOF ROAD	CLIFTON	1	501	332334
Residential	280	KLOOF ROAD	CLIFTON	2	501	332334
Residential	280	KLOOF ROAD	CLIFTON	3	501	332334
Residential	280	KLOOF ROAD	CLIFTON	4	501	332334
Residential	282	KLOOF ROAD	CLIFTON		103	113906
Residential	288	KLOOF ROAD	CLIFTON		119	113922
City of Cape Town property	290	KLOOF ROAD	CLIFTON		260	114009
City of Cape Town property	296	KLOOF ROAD	SIGNAL HILL / LIONS HEAD		141	215462
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	1	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	2	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	3	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	4	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	5	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	7	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	8	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	9	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	10	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	11	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	12	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	13	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	14	2773	243636

List of Rateable properties within the Clifton CID
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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	15	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	16	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	17	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	18	2773	243636
Residential	300	KLOOF ROAD	CAMPS BAY / BAKOVEN	20	2773	243636
Non-Residential	14	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN		632	112412
City of Cape Town property	21	LOWER KLOOF ROAD	SIGNAL HILL / LIONS HEAD		142	113936
Residential	23	LOWER KLOOF ROAD	SIGNAL HILL / LIONS HEAD		543	977596
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	3	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	7	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	8	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	9	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	11	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	12	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	14	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	16	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	17	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	19	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	20	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	22	3055	228677
Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	23	3055	228677
Non-Residential	32	LOWER KLOOF ROAD	CAMPS BAY / BAKOVEN	24	3055	228677
Residential	3	MOUNT PLEASANT STEPS WAY	CLIFTON	1	123	113926
Residential	3	MOUNT PLEASANT STEPS WAY	CLIFTON	2	123	113926
Residential	4	MOUNT PLEASANT STEPS WAY	CLIFTON		129	113929
Residential	4A	MOUNT PLEASANT STEPS WAY	CLIFTON		180	113967
Residential	5	MOUNT PLEASANT STEPS WAY	CLIFTON	1	120	113923
Residential	5	MOUNT PLEASANT STEPS WAY	CLIFTON	2	120	113923
Residential	1	NETTLETON ROAD	CLIFTON		197	113979
Residential	2	NETTLETON ROAD	CLIFTON		186	113969
City of Cape Town property	2A	NETTLETON ROAD	CLIFTON		224	113996
Residential	3	NETTLETON ROAD	CLIFTON		198	113980
Residential	4	NETTLETON ROAD	CLIFTON		573	84096947
Residential	5	NETTLETON ROAD	CLIFTON		199	113981
Residential	6	NETTLETON ROAD	CLIFTON		187	113970
Residential	6A	NETTLETON ROAD	CLIFTON		540	958422
Residential	7	NETTLETON ROAD	CLIFTON		200	113982

List of Rateable properties within the Clifton CID
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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
City of Cape Town property	7B	NETTLETON ROAD	SIGNAL HILL / LIONS HEAD		526	958420
Residential	8	NETTLETON ROAD	CLIFTON		189	113973
Residential	9	NETTLETON ROAD	CLIFTON		201	113983
Residential	10	NETTLETON ROAD	CLIFTON		196	113978
Residential	12	NETTLETON ROAD	CLIFTON		195	113977
Non-Residential	13	NETTLETON ROAD	CLIFTON		266	114012
Residential	14	NETTLETON ROAD	CLIFTON		194	113976
Residential	16	NETTLETON ROAD	CLIFTON		529	228860
Residential	17	NETTLETON ROAD	CLIFTON		274	114016
Residential	19	NETTLETON ROAD	CLIFTON		206	113984
Non-Residential	21	NETTLETON ROAD	CLIFTON		207	113985
Residential	22	NETTLETON ROAD	CLIFTON		559	1042569
Residential	23	NETTLETON ROAD	CLIFTON		208	113986
Residential	24	NETTLETON ROAD	CLIFTON		271	114015
Residential	25	NETTLETON ROAD	CLIFTON		511	243354
Residential	26	NETTLETON ROAD	CLIFTON		216	113994
Residential	28	NETTLETON ROAD	CLIFTON		215	113993
Residential	30	NETTLETON ROAD	CLIFTON		214	113992
Residential	32	NETTLETON ROAD	CLIFTON		213	113991
Residential	34	NETTLETON ROAD	CLIFTON		212	113990
Non-Residential	36	NETTLETON ROAD	CLIFTON		211	113989
Residential	38	NETTLETON ROAD	CLIFTON		570	18801711
City of Cape Town property	4	SECOND BEACH ROAD	CLIFTON		366	114067
Residential	5	SECOND BEACH ROAD	CLIFTON		365	114066
Residential	6	SECOND BEACH ROAD	CLIFTON		367	114068
Non-Residential	7	SECOND BEACH ROAD	CLIFTON		372	114073
Residential	8	SECOND BEACH ROAD	CLIFTON		374	114075
Residential	9	SECOND BEACH ROAD	CLIFTON		375	114076
Residential	10	SECOND BEACH ROAD	CLIFTON		376	114077
Residential	11	SECOND BEACH ROAD	CLIFTON		377	114078
Residential	12	SECOND BEACH ROAD	CLIFTON		370	114071
City of Cape Town property	13	SECOND BEACH ROAD	CLIFTON		378	114079
Residential	6B	SECOND BEACH ROAD	CLIFTON		364	114065
City of Cape Town property	6C	SECOND BEACH ROAD	CLIFTON		363	114064
City of Cape Town property	7A	SECOND BEACH ROAD	CLIFTON		371	114072
City of Cape Town property	8B	SECOND BEACH ROAD	CLIFTON		373	114074
Residential	79	THE RIDGE ROAD	CLIFTON		340	114050

List of Rateable properties within the Clifton CID
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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	79	THE RIDGE ROAD	CLIFTON		475	114176
Residential	81	THE RIDGE ROAD	CLIFTON		499	114200
Residential	83	THE RIDGE ROAD	CLIFTON		498	114199
Residential	85	THE RIDGE ROAD	CLIFTON		497	114198
Residential	87	THE RIDGE ROAD	CLIFTON		496	114197
Residential	89	THE RIDGE ROAD	CLIFTON		484	114185
Residential	90	THE RIDGE ROAD	CLIFTON		485	114186
Residential	91	THE RIDGE ROAD	CLIFTON		495	114196
Residential	92	THE RIDGE ROAD	CLIFTON		487	114188
Residential	93	THE RIDGE ROAD	CLIFTON		486	114187
Residential	94	THE RIDGE ROAD	CLIFTON		488	114189
Residential	95	THE RIDGE ROAD	CLIFTON		494	114195
Residential	96	THE RIDGE ROAD	CLIFTON		489	114190
Residential	97	THE RIDGE ROAD	CLIFTON		493	114194
Residential	98	THE RIDGE ROAD	CLIFTON		490	114191
Residential	99	THE RIDGE ROAD	CLIFTON		492	114193
Residential	100	THE RIDGE ROAD	CLIFTON		491	114192
City of Cape Town property	101	THE RIDGE ROAD	CLIFTON		482	114183
Residential	13	THIRD BEACH WAY	CLIFTON		384	114085
Residential	14	THIRD BEACH WAY	CLIFTON		383	114084
Residential	14B	THIRD BEACH WAY	CLIFTON		379	114080
Residential	15	THIRD BEACH WAY	CLIFTON		380	114081
City of Cape Town property	15B	THIRD BEACH WAY	CLIFTON		381	114082
Residential	16	THIRD BEACH WAY	CLIFTON		382	114083
City of Cape Town property	16B	THIRD BEACH WAY	CLIFTON		387	114088
Residential	17	THIRD BEACH WAY	CLIFTON		386	114087
City of Cape Town property	17A	THIRD BEACH WAY	CLIFTON		385	114086
Residential	18	THIRD BEACH WAY	CLIFTON		388	114089
City of Cape Town property	18A	THIRD BEACH WAY	CLIFTON		408	114109
Residential	19	THIRD BEACH WAY	CLIFTON		390	114091
City of Cape Town property	19A	THIRD BEACH WAY	CLIFTON		389	114090
Residential	20	THIRD BEACH WAY	CLIFTON		392	114093
Residential	21	THIRD BEACH WAY	CLIFTON		391	114092
Residential	21A	THIRD BEACH WAY	CLIFTON		393	114094
Residential	22	THIRD BEACH WAY	CLIFTON		394	114095
Residential	23	THIRD BEACH WAY	CLIFTON		395	114096
City of Cape Town property	23B	THIRD BEACH WAY	CLIFTON		396	114097

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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	24	THIRD BEACH WAY	CLIFTON		401	114102
Residential	25	THIRD BEACH WAY	CLIFTON		400	114101
Residential	26	THIRD BEACH WAY	CLIFTON		399	114100
Residential	27	THIRD BEACH WAY	CLIFTON		398	114099
City of Cape Town property	27B	THIRD BEACH WAY	CLIFTON		397	114098
Residential	28	THIRD BEACH WAY	CLIFTON		414	114115
City of Cape Town property	28A	THIRD BEACH WAY	CLIFTON		415	114116
Residential	29	THIRD BEACH WAY	CLIFTON		413	114114
Residential	29B	THIRD BEACH WAY	CLIFTON		416	114117
Residential	30	THIRD BEACH WAY	CLIFTON		418	114119
Residential	30A	THIRD BEACH WAY	CLIFTON		417	114118
Residential	33	THIRD BEACH WAY	CLIFTON		420	114121
Residential	34	THIRD BEACH WAY	CLIFTON		412	114113
Residential	35	THIRD BEACH WAY	CLIFTON		411	114112
Residential	37	THIRD BEACH WAY	CLIFTON		409	114110
Residential	38	THIRD BEACH WAY	CLIFTON		403	114104
City of Cape Town property	38A	THIRD BEACH WAY	CLIFTON		402	114103
Residential	39	THIRD BEACH WAY	CLIFTON		404	114105
City of Cape Town property	39A	THIRD BEACH WAY	CLIFTON		405	114106
Residential	40	THIRD BEACH WAY	CLIFTON		406	114107
City of Cape Town property	40B	THIRD BEACH WAY	CLIFTON		407	114108
City of Cape Town property	42A	THIRD BEACH WAY	CLIFTON		427	114128
Residential	1	VICTORIA ROAD	CLIFTON	1	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	2	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	3	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	4	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	5	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	6	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	7	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	8	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	9	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	10	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	11	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	13	291	114024
Residential	1	VICTORIA ROAD	CLIFTON	14	291	114024
Non-Residential	1	VICTORIA ROAD	CLIFTON	15	291	114024
Non-Residential	3	VICTORIA ROAD	CLIFTON		30	113854

List of Rateable properties within the Clifton CID
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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Non-Residential	3A	VICTORIA ROAD	CLIFTON		29	113853
Residential	4	VICTORIA ROAD	CLIFTON		530	449301
Residential	5	VICTORIA ROAD	CLIFTON	1	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	2	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	3	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	4	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	5	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	6	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	7	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	8	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	9	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	10	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	11	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	12	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	13	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	14	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	15	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	16	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	17	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	18	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	19	518	417872
Residential	5	VICTORIA ROAD	CLIFTON	20	518	417872
Residential	8	VICTORIA ROAD	CLIFTON		360	114061
Residential	9	VICTORIA ROAD	CLIFTON		40	113861
Residential	10	VICTORIA ROAD	CLIFTON		359	114060
Residential	11	VICTORIA ROAD	CLIFTON		328	114044
Residential	11A	VICTORIA ROAD	CLIFTON		44	113863
Residential	13	VICTORIA ROAD	CLIFTON		46	113864
Non-Residential	13A	VICTORIA ROAD	CLIFTON		47	113865
Residential	15	VICTORIA ROAD	CLIFTON		315	114035
Residential	15A	VICTORIA ROAD	CLIFTON		316	114036
Residential	17	VICTORIA ROAD	CLIFTON	101	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	102	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	201	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	202	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	301	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	302	574	27710545

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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	17	VICTORIA ROAD	CLIFTON	401	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	402	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	501	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	502	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	601	574	27710545
Residential	17	VICTORIA ROAD	CLIFTON	602	574	27710545
Residential	21	VICTORIA ROAD	CLIFTON	1	306	114032
Residential	21	VICTORIA ROAD	CLIFTON	2	306	114032
Residential	21	VICTORIA ROAD	CLIFTON	3	306	114032
Residential	21	VICTORIA ROAD	CLIFTON	4	306	114032
Non-Residential	21	VICTORIA ROAD	CLIFTON		575	42377911
Residential	25	VICTORIA ROAD	CLIFTON		116	113919
Residential	27	VICTORIA ROAD	CLIFTON	1	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	2	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	3	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	4	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	7	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	8	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	9	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	10	356	114058
Non-Residential	27	VICTORIA ROAD	CLIFTON	11	356	114058
Residential	27	VICTORIA ROAD	CLIFTON	12	356	114058
City of Cape Town property	29	VICTORIA ROAD	CLIFTON		75	113883
Residential	29	VICTORIA ROAD	CLIFTON		79	113887
Residential	33	VICTORIA ROAD	CLIFTON		80	113888
Residential	35	VICTORIA ROAD	CLIFTON		83	113891
Residential	36	VICTORIA ROAD	CLIFTON		410	114111
Residential	37	VICTORIA ROAD	CLIFTON		563	1036333
Residential	39	VICTORIA ROAD	CLIFTON	1	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	2	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	3	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	4	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	5	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	6	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	7	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	8	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	9	311	114034

List of Rateable properties within the Clifton CID
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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	39	VICTORIA ROAD	CLIFTON	10	311	114034
Residential	39	VICTORIA ROAD	CLIFTON	11	311	114034
Residential	47	VICTORIA ROAD	CLIFTON	1	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	2	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	3	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	4	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	5	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	6	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	7	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	8	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	9	318	114037
Residential	47	VICTORIA ROAD	CLIFTON	10	318	114037
Residential	49	VICTORIA ROAD	CLIFTON		337	114049
Residential	51	VICTORIA ROAD	CLIFTON	1	92	113896
Non-Residential	51	VICTORIA ROAD	CLIFTON	2	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	3	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	4	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	5	92	113896
Non-Residential	51	VICTORIA ROAD	CLIFTON	6	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	7	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	8	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	9	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	10	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	11	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	12	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	13	92	113896
Residential	51	VICTORIA ROAD	CLIFTON	14	92	113896
Non-Residential	53	VICTORIA ROAD	CLIFTON		93	113897
City of Cape Town property	55C	VICTORIA ROAD	CLIFTON		437	114138
Non-Residential	57	VICTORIA ROAD	CLIFTON	1	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	2	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	3	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	4	109	113912
Non-Residential	57	VICTORIA ROAD	CLIFTON	5	109	113912
Non-Residential	57	VICTORIA ROAD	CLIFTON	6	109	113912
Non-Residential	57	VICTORIA ROAD	CLIFTON	7	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	8	109	113912

List of Rateable properties within the Clifton CID
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Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	57	VICTORIA ROAD	CLIFTON	9	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	10	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	11	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	12	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	13	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	14	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	15	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	16	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	17	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	18	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	19	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	20	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	21	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	22	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	23	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	24	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	25	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	26	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	27	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	28	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	29	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	30	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	31	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	32	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	33	109	113912
Residential	57	VICTORIA ROAD	CLIFTON	34	109	113912
Non-Residential	57A	VICTORIA ROAD	CLIFTON		110	113913
Residential	59	VICTORIA ROAD	CLIFTON		111	113914
Residential	61	VICTORIA ROAD	CLIFTON	1	125	113927
Residential	61	VICTORIA ROAD	CLIFTON	2	125	113927
Residential	61	VICTORIA ROAD	CLIFTON	3	125	113927
Residential	61	VICTORIA ROAD	CLIFTON	4	125	113927
Non-Residential	61	VICTORIA ROAD	CLIFTON	5	125	113927
Residential	61	VICTORIA ROAD	CLIFTON	6	125	113927
Residential	61	VICTORIA ROAD	CLIFTON	7	125	113927
Residential	61	VICTORIA ROAD	CLIFTON	8	125	113927
Residential	61	VICTORIA ROAD	CLIFTON	9	125	113927

List of Rateable properties within the Clifton CID
Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	61	VICTORIA ROAD	CLIFTON	10	125	113927
Residential	63	VICTORIA ROAD	CLIFTON	1	296	114026
Residential	63	VICTORIA ROAD	CLIFTON	2	296	114026
Residential	63	VICTORIA ROAD	CLIFTON	3	296	114026
Residential	63	VICTORIA ROAD	CLIFTON	4	296	114026
Residential	63	VICTORIA ROAD	CLIFTON	5	296	114026
Residential	63	VICTORIA ROAD	CLIFTON	6	296	114026
Residential	65	VICTORIA ROAD	CLIFTON	1	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	2	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	3	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	4	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	5	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	6	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	7	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	8	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	9	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	10	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	11	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	12	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	13	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	14	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	15	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	16	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	17	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	18	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	19	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	20	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	21	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	22	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	23	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	24	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	25	353	114057
Residential	65	VICTORIA ROAD	CLIFTON	26	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	27	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	28	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	29	353	114057
Non-Residential	65	VICTORIA ROAD	CLIFTON	30	353	114057

List of Rateable properties within the Clifton CID

Annexure A

Category	Street No	Street Name	Suburb	Unit No	ERF No	LIS Key
Residential	67	VICTORIA ROAD	CLIFTON		128	113928
City of Cape Town property	68	VICTORIA ROAD	CLIFTON		239	114001
Residential	69	VICTORIA ROAD	CLIFTON		130	113930
City of Cape Town property	70	VICTORIA ROAD	CLIFTON		368	114069
City of Cape Town property	74	VICTORIA ROAD	CLIFTON		369	114070
City of Cape Town property	89	VICTORIA ROAD	CLIFTON		473	114174